

TiAM Investment Konferenz Berchtesgaden

27 June 2024

Avinash Vazirani

Lead Investment Manager

Colin Croft

Investment Manager

Leighton Riley

Investment Director



Marketing Communication for professional and institutional investors only. Not for retail investors.

Fund overview

Jupiter India Select

Fund objective

The Fund objective is to achieve long-term capital growth through investment primarily in India and selected opportunities in Pakistan, Bangladesh, Sri Lanka, Bhutan, Nepal and the Maldives.

Benchmark MSCI India with net dividends re-invested

Structure SICAV

Share class D USD Acc

Synthetic Risk Reward Indicator (SRRI)



TYPICALLY LOWER REWARD

TYPICALLY HIGHER REWARD

The SRRI is based on past data, may change over time and may not be a reliable indication of the future risk profile of the fund. The lowest category does not mean 'no risk'. Please see the KIID for further information.

Summary Risk Indicator (SRI)



TVDICALLY LOWED DEWADD

TVDICALLY HIGHER REWARDS

The SRI is based on past data, may change over time and may not be a reliable indication of the future risk profile of the fund. The lowest category does not mean 'no risk'. Please see the KIID for further information.

Key fund facts

Avinash Vazirani, the lead investment manager, has extensive experience investing in India and invests with a
'Growth at a Reasonable Price' philosophy.

Fund-specific risks

- Derivative risk the Fund may use derivatives to reduce costs and/or the overall risk of the Fund (this is also known as Efficient Portfolio Management or "EPM"). Derivatives involve a level of risk, however, for EPM they should not increase the overall riskiness of the Fund.
- Currency (FX) Risk The Fund can be exposed to different currencies and movements in foreign exchange rates can cause the value of investments to fall as well as rise.
- Market Concentration Risk (Geographical Region/Country) Investing in a particular country or geographic
 region can cause the value of this investment to rise or fall more relative to investments whose focus is spread
 more globally in nature.
- Smaller Companies Risk The Fund invests in smaller companies, which can be less liquid than investments in larger companies and can have fewer resources than larger companies to cope with unexpected adverse events. In less favourable market conditions these companies may therefore under-perform larger companies and the fund may under-perform funds that invest predominantly in larger companies.
- **Pricing Risk** Price movements in financial assets mean the value of assets can fall as well as rise, with this risk typically amplified in more volatile market conditions.
- Liquidity Risk Some investments may be hard to value or sell at a desired time and price. In extreme circumstances this may affect the Fund's ability to meet redemption requests upon demand.
- Counterparty Default Risk The risk of losses due to the default of a counterparty e.g. on a derivatives contract or a custodian that is safeguarding the Fund's assets.
- Charges from capital Some or all of the Fund's charges are taken from capital. Should there not be sufficient capital growth in the Fund this may cause capital erosion.
- Emerging Markets Risk Emerging markets are potentially associated with higher levels of political risk and lower levels of legal protection relative to developed markets. These attributes may negatively impact asset prices.

For a more detailed explanation of risk factors, please refer to the "Risk Factors" section of the Prospectus.

Source: Jupiter, as at 16.02.24.



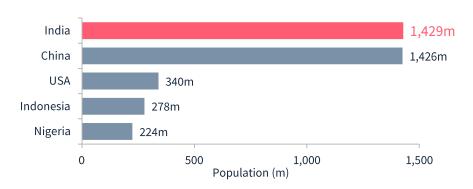
Why India?



Incredible India

We think no other country can match India's growth fundamentals

Most populous nation on earth



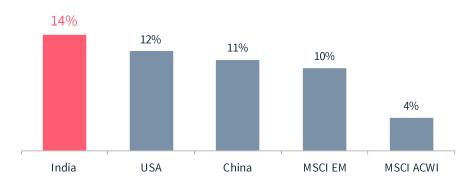
Fifth largest economy, on track to be third by 2027



With very favourable demographics



Superior forward earnings growth*





^{*}Two-years forward EPS growth. Source: CLSA, January 2024 (FY26 over FY24); Jupiter, January 2024; CIA factbook, January 2024.

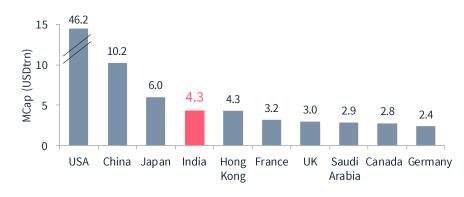
Investable India

India has a large, deep and broad stock market

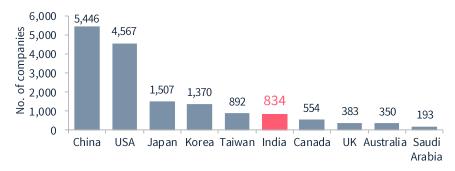
Almost 5,000 listed companies



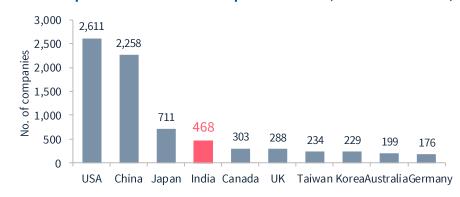
Fourth largest market cap



More liquid than most developed markets: 834 companies with >USD1m ADV



468 companies with market caps > USD1bn (655 > USD500m)



Source: CLSA, October 2023; Jupiter, January 2024.



The Indian market has outperformed other major markets

Over 20 years, the MSCI India outperformed the S&P 500 by 97pp in USD terms

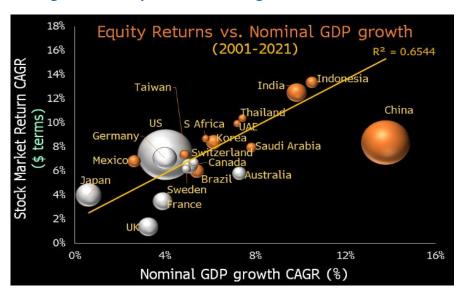


Past performance is no indication of current or future performance. Source: Bloomberg, as at 29.02.24.



India's economic performance has tended to benefit stocks

Strong relationship between GDP growth and market returns



Real GDP growth forecasts for next three years look impressive



1100



Portfolio manager and investment team



Jupiter India Team

Core Team



Avinash Vazirani

Investment manager, India Strategy 29 years' experience

2007 to Investment manager

present Jupiter UK-domiciled Unit Trust: £1,336.2m

Jupiter India Select (SICAV): \$546.8m

Total Strategy AUM: \$2,170.4m

2005-07 Managing Partner at Peninsular Capital Partners LLP

1997-05 CIO (South Asia and Africa) at BNP Paribas Asset Management

1994-97 CEO at GEM Dolphin Investment Managers

Education Qualified Chartered Accountant

Other Non-Executive Director at UK India Business Council

Trustee of The London Clinic, former Trustee of Pratham (UK)



Colin Croft
Investment manager
17 years' experience



Leighton Riley
Investment director
13 years' experience

Supported by wider Jupiter teams -

Emerging Markets

Nick Payne (26)

Salman Siddiqui (21)

Liz Gifford (11)

Emerging Market Debt

Alejandro Arévalo, EMD (24) Alejandro Di Bernardo (14)

Reza Karim (11)

Xuchen Zhang (5)

Asian Income

Jason Pidcock (29) Sam Konrad (20)

Stewardship & ESG Research

teams

Ashish Ray (18) Michael Posnansky

Head of Stewardship Head of ESG Research

with a team of 2 & Integration

with a team of 5



Manager profile

Jupiter India Select



Avinash Vazirani

Lead Investment Manager, Indian Equities 30 years' experience

14 July 1995 to 2 May 2008*	(%)
Peninsular South Asia Investment Company Limited (Class L USD A Inc)	1,160.80
MSCI India GR	482.2
EAA Fund India Equity	721.2
03 May 2008 to 31 May 2024**	(%)
Jupiter India Select D USD Acc	208.4
MSCI India NR USD	125.9
EAA Fund India Equity	140.7



Avinash joined Jupiter in 2007 and is the Lead Investment Manager of Indian Equities strategy. He manages a UK-domiciled Unit Trust and the Jupiter India Select (SICAV). Jupiter India Select fund acquired the whole capital of Peninsular South Asia Investment Company Limited, a fund that Avinash managed from its launch in July 1995.

Before joining Jupiter, Avinash was CIO (South Asia and Africa) of BNP Paribas Asset Management. He later founded Peninsular Capital Partners LLP in 2005, where he was Managing Partner. He was also the CEO of GEM Dolphin Investment Managers from 1994 until its sale in 1997.

Avinash is a qualified Chartered Accountant. He is also a Trustee of The London Clinic, a former Trustee of Pratham (UK), a charity focused on children's education in India, and a Non-Executive Director of the UK Indian Business Council.

Past performance is no guide to the future. Returns may increase or decrease as a result of currency fluctuations.

Fund performance data is calculated on a NAV to NAV or bid to NAV basis, dependent on the period of reporting. All performance is net of fees with income reinvested. *Historical data. **Cumulative performance. Source: Momingstar, in USD, from 14.07.1995 to 31.05.2024. Jupiter India Select L USD A Inc share class was used for the performance of the Peninsular South Asia Investment Company Limited from 14.07.1995 to 02.05.2008. Jupiter India Select D USD Acc share class from 02.05.2008 to present. Spliced benchmark: MSCI India GR from 14.07.1995 to 02.05.2008 and MSCI India NR from 02.05.2008 to present.



Our approach

Bottom-up growth at reasonable valuations

Our philosophy

We believe that investing in 'best-inclass' growth companies benefiting from structural trends at reasonable valuation can generate attractive returns over the long term (five years).

AUM

UT: GBP1.3bn SICAV: USD547m

Fees*

0.95% Ongoing Charge Figure

Active Share**

74%

Objective

To provide a return, net of fees, higher than that provided by the MSCI India Index over the long term (at least five years)

Benchmark

MSCI India

Style

Unconstrained, conviction-led, GARP (Growth at a Reasonable Price) style

Differentiated

52% of the portfolio not held in the MSCI India benchmark**

Conviction-led, but diversified

c. 60-80 stocks

Asset allocation

Unconstrained. Broadly diversified across sectors and market capitalisations

Fully invested

Cash typically 1% – 5%

Time horizon

Long-term investors. Typical holding period 8.4 years***

Turnover

One-year turnover 11.9***

Source: Jupiter, as at 31.03.24. All metrics are investment manager limits and not fund limits. Expected long-term ranges. *Fees are for the D share class. **As at 31.03.24. ***As at 31.12.23. The fund has permission to enter into derivative transactions but only for the purposes of efficient management of the portfolio and not for investment purposes. The Fixed Annual Charge is based on fees and expenses for the year ended 31.12.23. It includes the Annual Management Charge and aggregate operating fees chargeable to the fund. Where the fund invests in other funds, it includes the impact of the charges made in those funds. Jupiter does not engage in stock lending. For details of all share classes and fees and charges, please refer to the Prospectus and Annual Report for each financial year.

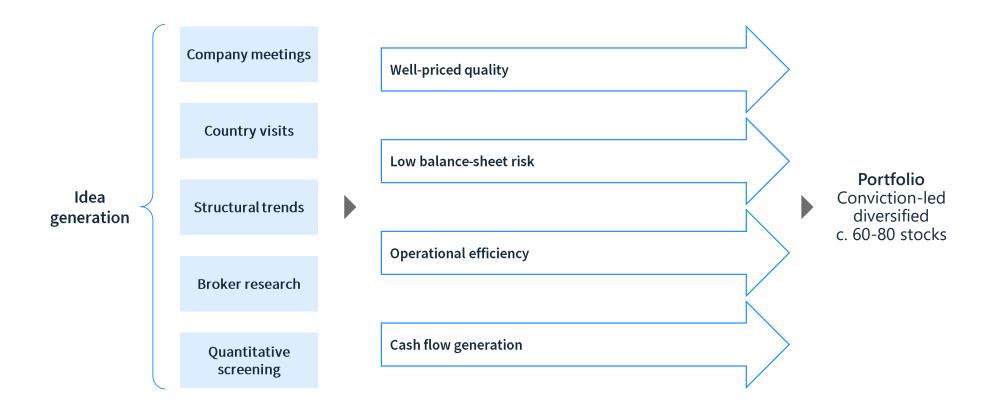


Investment process



Investment process

Bottom-up, "Growth At a Reasonable Price" approach



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Investment process

Workflow



JUP



Review discipline

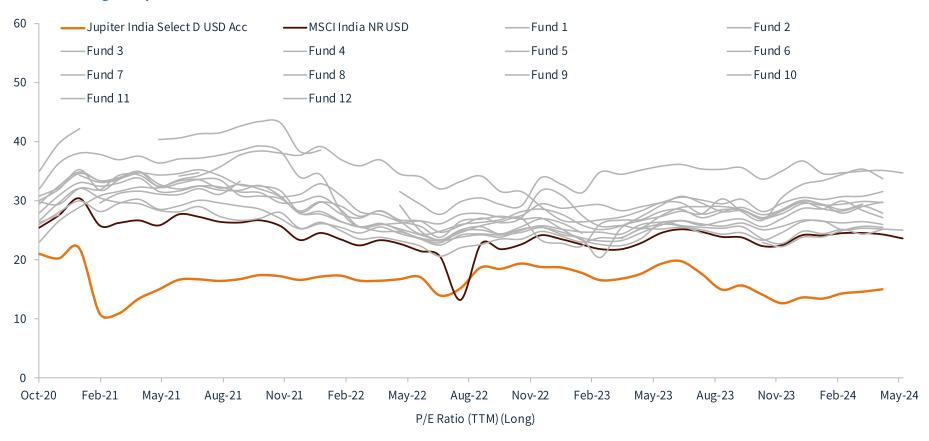
Growth is now priced in Analysis indicates valuation exceeds potential for long-term growth Catalysts Catalysts have materialised and there are no further catalysts for upside Higher conviction ideas elsewhere **Best ideas** Change in investment case Change in investment thesis/original thesis incorrect



Differentiated portfolio

Jupiter India Select

Price/earnings vs. peers



Source: Morningstar, as at 31.05.24.



Jupiter India Selec

Portfolio metrics

Clear quantitative evidence of 'GARP' strategy

- Long-term 'best-in-class' growth evidenced by:
 - Higher historical three-year EPS growth
- Reasonable valuations evidenced by:
 - Lower trailing P/E
 - Lower historical P/B
 - Lower historical P/CF

Portfolio ratios

·-	Jupiter India Select SICAV	MSCI India
Trailing 12m Price/Earnings	15.4	24.6
Price/Cash Flow	12.2	17.5
Price/Book	3.2	4.4
Historical 2-year EPS growth	34.5	23.7
Dividend yield	1.3	1.0

Quoted yields are not a guide or guarantee for the expected level of distributions to be received. The yield may fluctuate significantly during times of extreme market and economic volatility.

 $Source: Jupiter 31.05.24. \ Weighted \ harmonic \ average \ for \ P/E, P/B \ and \ P/CF, weighted \ average \ for \ dividend \ yield \ and \ EPS \ growth \ is \ shown. \ Excludes \ cash.$



Portfolio construction



Jupiter India Select

Top ten holdings

Jupiter India Select SICAV

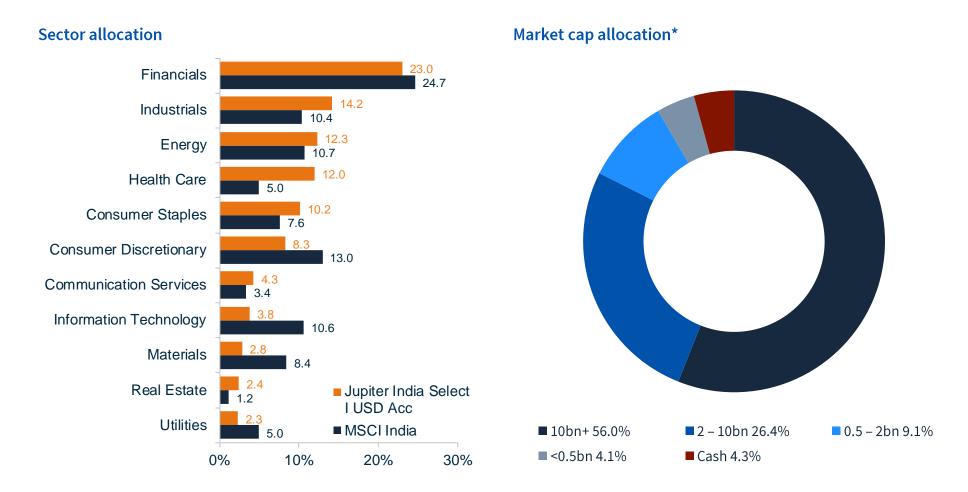
Top 10 holdings	% of fund
Godfrey Phillips India Ltd.	6.3
Bharat Petroleum Corporation Limited	4.4
Indian Oil Corp. Ltd.	4.1
State Bank of India	4.0
Fortis Healthcare Ltd.	3.9
InterGlobe Aviation Ltd	3.8
HCL Technologies Limited	3.6
Bharti Airtel Limited	3.5
HDFC Bank Limited	3.3
Hindustan Petroleum Corporation Limited	3.3
Total	40.2

1110 3001



Sector and market cap allocation

Jupiter India Select SICAV



Source: Jupiter/FactSet, as at 31.05.24. Sector breakdown does not include cash or fixed income. *Source: Jupiter/Morningstar, data is holdings based, as at 31.05.24. Fund: Jupiter India Select SICAV. Benchmark: MSCI India.



Summary



Summary

Differentiated and conviction-led Unconstrained by benchmark, style or market cap **GARP** investment philosophy Seeking best-in-class companies which have the potential for growth, but at reasonable prices Structural change Domestic consumption in India presents an attractive long-term opportunity Diversified approach Access to a number of compelling opportunities from a diverse range of sectors



Outlook



The biggest opportunity in the world

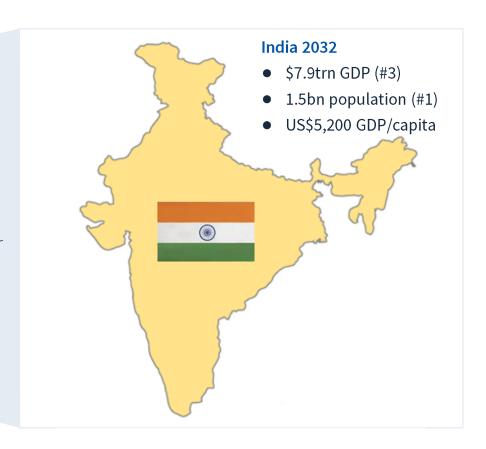
We think no other country offers this combination of scale, governance and high-visibility growth

India 2022

- \$3.3trn GDP (#5)
- 1.4bn population (#2)
- US\$2,400 GDP/capita



India is the next emerging giant – like China in the 2000s, or Japan in the 1960s



The views expressed are those of the presenter at the time of preparation and may change in the future. Sour e: Morgan Stanley Research, October 2022.



The long-term investment case for India

Drivers of India's domestic consumption



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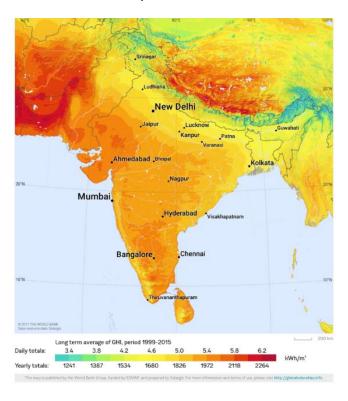


Well positioned to benefit from the green revolution

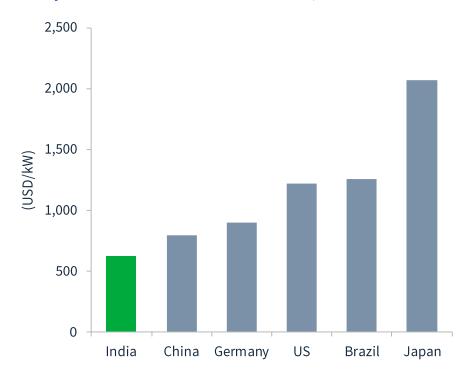
India has strong competitive advantages in solar energy...



Solar resource map: Global Horizontal Irradiation, India



Utility-scale solar PV total installed costs, USD/kW



...and is using production-linked incentives to help kick-start a world-class renewable energy industry

The views expressed are those of the presenter at the time of preparation and may change in the future Source: Global Solar Atlas, March 2023.

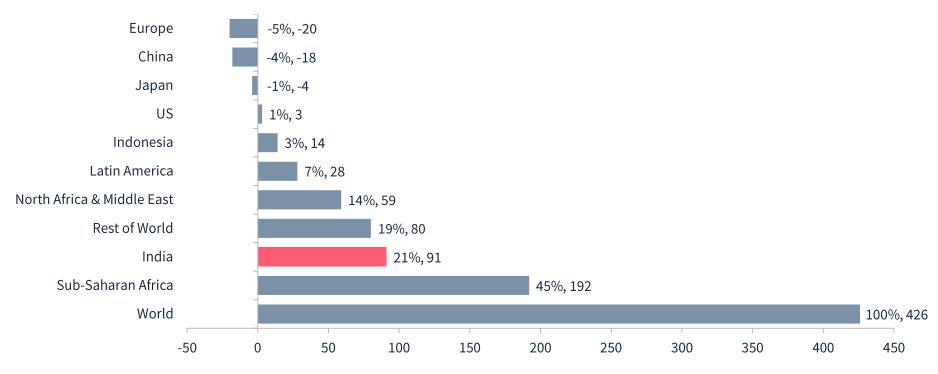


Demographics – growing workforce



India's workforce is forecast to expand more than any other single country over the next decade

Addition to working-age population by 2031e vs. 2022 level (m)



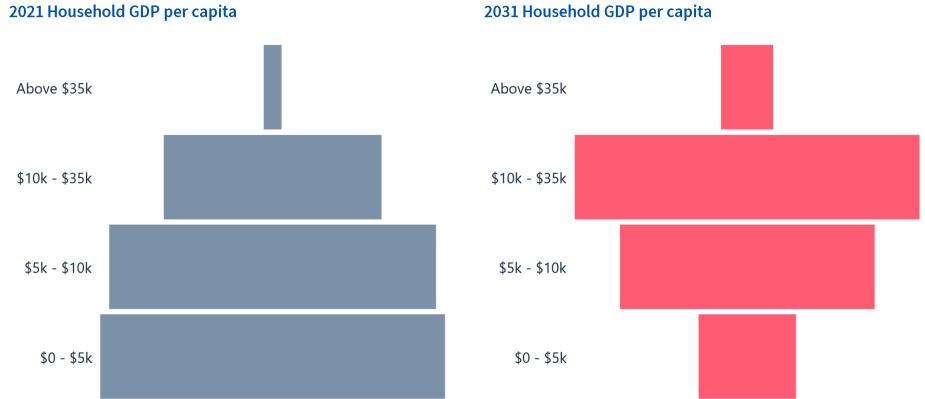
Growing workforce = Favourable dependency ratio, low taxes and competitive labour costs



Demographics – rising incomes







...creating opportunities for consumer-focused companies as customer spending increases

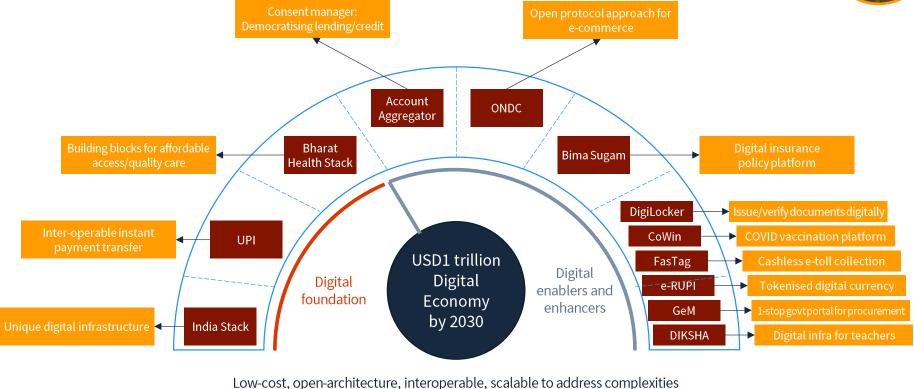
The views expressed are those of the presenter at the time of preparation and may change in the future Source. Morgan Stanley Research, October 2022.



Government reforms – India's tech stack

India's government created a publicly-owned tech ecosystem...





...that enables growth to happen faster and at a much lower cost

These are the views of the Investment Manager and should not be viewed as advice. Source: BofA, March 2023.



Government reforms – formalising the economy

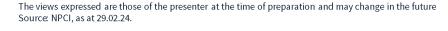




Monthly number of transactions on United Payments Interface (UPI), the government's digital payment infrastructure

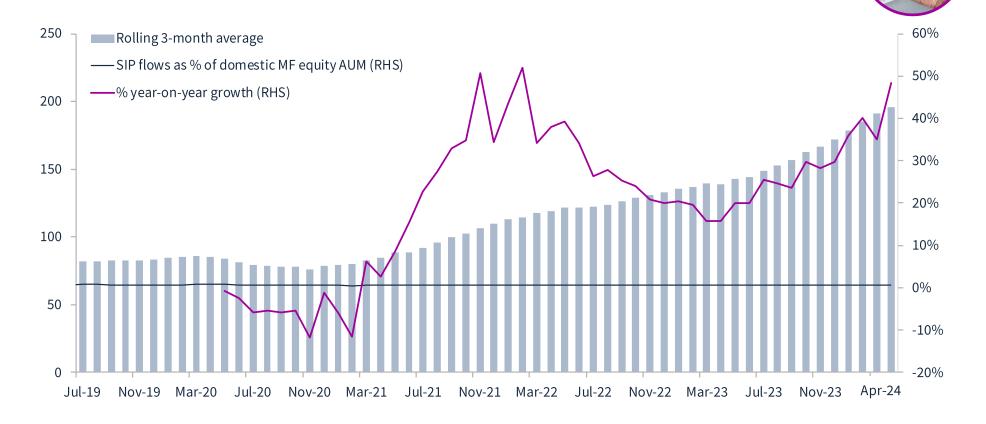


...with positive consequences for tax collection, credit roll-out and investment





Systematic investment plans (SIP) involve regular monthly purchases of shares

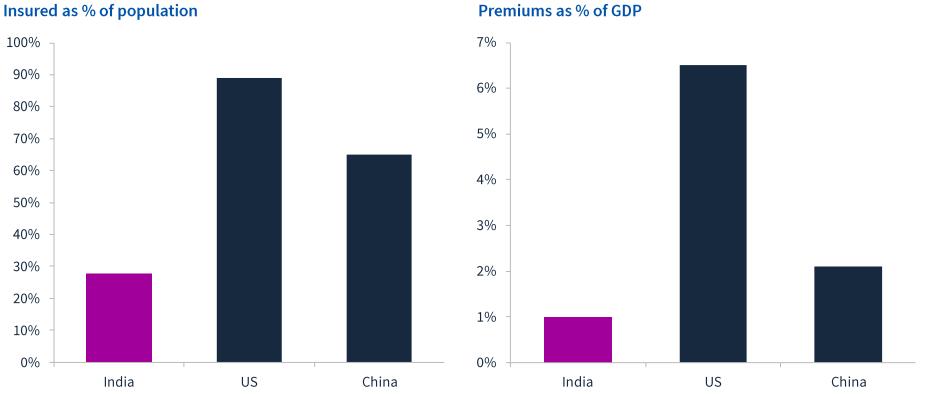


SIPs provide a recurring source of inflows and are growing with incomes and equity culture



Insurers have decades of potential growth ahead in a deeply underpenetrated market





Insurance industry would have to double in size to catch up with China

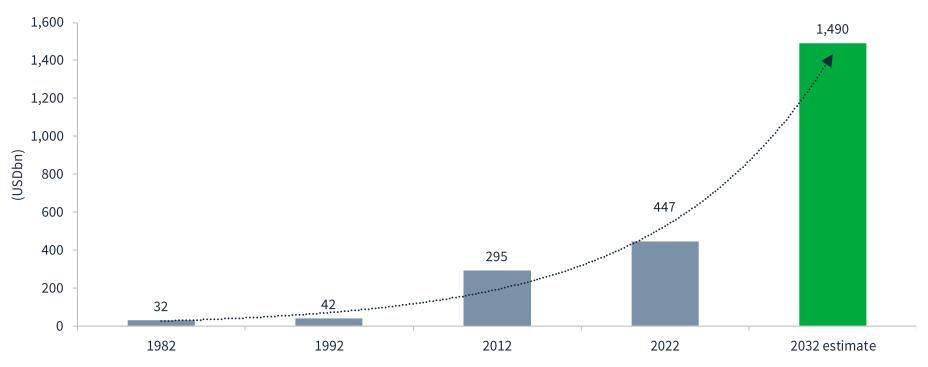


Manufacturing – the growth opportunity

Indian industry is gaining momentum thanks to enabling reforms, "China+1" trend...



Manufacturing output, USDbn



...creating opportunities for equity investors as competitive Indian companies take global market share

The views expressed are those of the presenter at the time of preparation and may change in the future CEIC, Morgan Stanley Research estimates, January 2023.

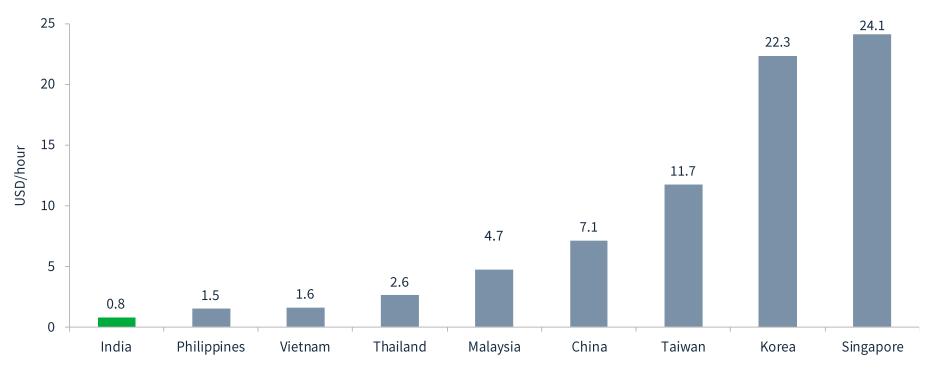


Manufacturing – global cost leader

Indian labour costs are among the most competitive globally...



Manufacturing wage, USD/hour



...allowing Indian companies to gain market share by offering lower prices

The views expressed are those of the presenter at the time of preparation and may change in the future Source Euromonitor, Morgan Stanley Research March 2023.



Performance and attribution



Performance

Jupiter India Select SICAV

	01 Jun '14 to	01 Jun '15 to	01 Jun '16 to	01 Jun '17 to	01 Jun '18 to	01 Jun '19 to	01 Jun '20 to	01 Jun '21 to	01 Jun '22 to	01 Jun '23 to
	31 May '15	31 May '16	31 May '17	31 May '18	31 May '19	31 May '20	31 May '21	31 May '22	31 May '23	31 May '24
Jupiter India Select D USD Acc	22.3	-2.3	34.4	-3.9	-9.6	-29.9	64.2	-0.4	13.3	58.1
MSCI India	7.0	-7.5	20.0	6.7	7.2	-22.5	68.2	1.4	1.7	31.5

	3 months	1 year	3 years	5 years	10 years
Jupiter India Select D Acc	3.8	58.1	78.5	105.3	186.5
MSCI India	3.9	31.5	35.6	76.6	139.9
Quartile	2	1	1	1	1



Stock attribution: 12 months

Jupiter India Select SICAV

Top five by contribution

Top five	Average weight (%)	Contribution (%)	
Godfrey Phillips India Ltd.	6.58	+5.92	
BSE Limited	1.58	+4.26	
Hindustan Petroleum Corporation Limited	3.73	+3.64	
Fortis Healthcare Limited	4.25	+3.20	
Bharat Petroleum Corporation Limited	3.68	+2.72	

Bottom five by contribution

Bottom five	Average weight (%)	Contribution (%)
One 97 Communications Limited	0.95	-0.22
Tata Technologies Limited	0.17	-0.11
Neuland Laboratories Limited	0.13	-0.07
Dr. Reddy's Laboratories Limited	0.65	-0.07
Entero Healthcare Solutions Limited	0.06	-0.04

Past performance is no guide to the future.

Any holdings examples are used for illustrative purposes only and should not be viewed as investment advice. Attribution is calculated on a Buy and Hold basis relative to MSCI India. Source: Jupiter/FactSet, from 31.05.23 to 31.05.24.



Sector attribution: 12 months

Jupiter India Select SICAV

	Jupiter India Select SICAV				MSCI India		
Sector	Average weight	Total return	Contribution to return	Average weight	Total return	Contribution to return	Total effect
Financials	23.5	62.2	15.4	26.0	12.7	3.6	13.5
Consumer Staples	12.5	73.7	8.6	8.8	8.4	0.9	7.8
Energy	10.1	92.2	9.1	11.1	36.7	4.0	6.4
Industrials	13.0	114.7	13.0	7.8	79.7	5.3	5.4
Health Care	12.4	53.8	7.0	5.2	42.9	2.2	2.1
Information Technology	4.9	17.2	1.1	12.8	10.7	1.9	2.1
Materials	4.7	42.0	2.7	8.5	22.5	2.0	1.6
Consumer Discretionary	8.4	87.7	7.1	11.8	59.0	6.2	0.9
Real Estate	2.6	68.9	2.0	0.9	85.5	0.6	0.6
Communication Services	2.4	55.6	1.4	3.0	55.4	1.5	0.0
Utilities	0.7	25.9	0.1	4.2	96.2	3.2	-2.7
Total	100.0	67.8	67.8	100.0	31.5	31.5	36.3

Past performance is no guide to the future. Source: Jupiter/FactSet, from 31.05.23 to 31.05.24.

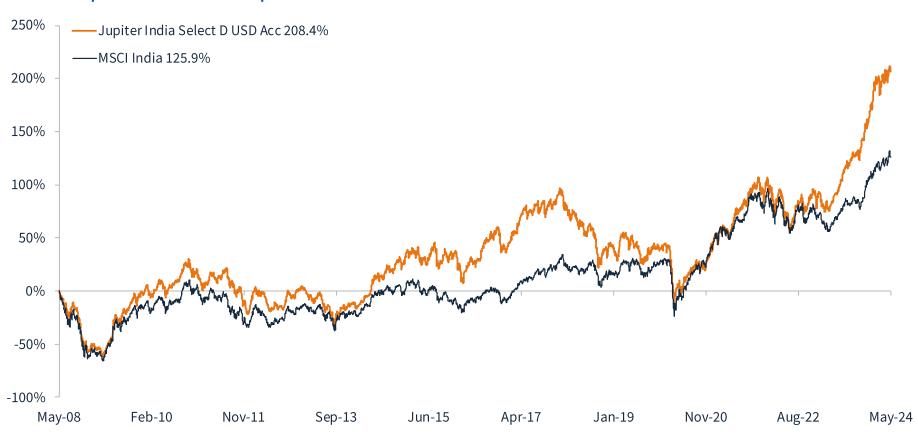
Total includes all countries. Attribution is calculated on a Buy and Hold basis. Totals include cash and may not add up due to rounding.



Performance

Jupiter India Select SICAV

Cumulative performance since inception



Past performance is no indication of current or future performance and does not take into account commissions and costs incurred on the issue/redemption of shares. Source: Morningstar, NAV to NAV, gross income reinvested, net of fees, in USD, from 02.05.08 to 31.05.24. Fund inception: 02.05.08. Share class inception: 04.11.14. The fund class performance has been extended using the performance of an older share class. Benchmark: MSCI India.



Appendices



Our quant screen tool is just one of our many sources of ideas

4	Α	В	С	D	Е	F	G
1 Fact	tSet Scree	en INDIA GEM					
2 Run	Run as at 09-Jan-2023						
3 Con	mpany Syr	Company Name	SCORE (sum q'tiles) (max =40)	Avg 90d USD volume	Estim NTM EPS Chg (now vs 3m ago)	Quintile (on rank) Estm EPS Change	w vs 3m ago) tRev* (
4							
5 609	978	Bank of India	39.0	1,521,908.0	15.3	5.0	7.4
6 657	963	Union Bank of India Limited	38.0	1,838,600.0	15.1	5.0	7.1
7 BVF	87C	Bank of Baroda	36.0	2,812,770.0	23.1	5.0	6.1
8 BFT		Federal Bank Ltd. (India)	35.0	1,190,931.0	10.4	5.0	6.9
9 610		Mahindra & Mahindra Ltd.	35.0	2,313,516.0	8.5	4.0	9.1
10 BTD		Punjab National Bank	35.0	4,173,041.0	17.9	5.0	5.5
11 634		South Indian Bank Limited	35.0	-11	51.0	5.0	6.3
12 BYV		IDFC First Bank Ltd.	34.0		19.7	5.0	
13 658		Canara Bank	33.0		19.6	5.0	5.8
14 610		IndusInd Bank Ltd.	33.0		6.4	4.0	4.1
15 BL6		Yes Bank Limited	33.0		7.8	4.0	
16 B01		Ashok Leyland Limited	32.0		11.0	5.0	7.4
17 BPF		Axis Bank Limited	32.0		14.5	5.0	5.5
18 BJL.	JGN	Rail Vikas Nigam Ltd.		1,426,022.0 1,307,085.0	NA 12.2	3.0	NA o 4
19 672	%54 VQH4	TVS Motor Company Limited		1307 085 0	12.2	5.0	8.1
	VQH4)PVH	Adani Power Limit			1.000	SEC III) (4.000
21 BUU 22 BLH		Bank of Maharash Company Nam	ie –		SCC	RE (sum q'tiles) (n	nax =40)
23 BSZ		ICICI Bank Limited					
24 BSC		State Bank of India					
25 513		State Bank of India					
26 672							39.0
27 B01							00.0
	THH						38.0
29 BMV	N4CV	/ Eicher Motors Lim					00.0
30 IBN		ICICI Bank Limited Bank of Baroda					36.0
31 B1F		Indian Hotels Co.					
32 BMD		Indian Railway Fin Federal Bank Ltd. (India)					35.0
33 613	566	Kotak Manindra Ba					
34 B99							35.0
35 610		Rashtriya Chemica					00.0
36 BD0		Varun Beverages I			<u> </u>		·
37 605		Attock Refinery Ltd	28.0		NA	3.0	NA
38 B23	86VP	Central Bank of India	28.0	1,104,363.0	NA		NA

It flags companies with attractive valuations and/or positive earnings revisions

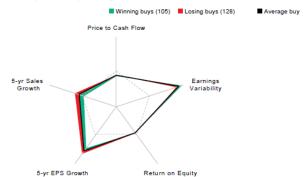
Any holdings examples are used for illustrative purposes only and should not be viewed as investment advice. Source: Jupiter, FactSet, as at 09.01.23.



Buy Context

Buy decisions are made within the presence of contextual information. The Buy Context Chart below graphically depicts the typical buy for this portfolio in relationship to five attributes, measured at the time of each initial buy. Threshold differences in attributes between winning and losing buys are highlighted.

Context Diagram (Analysis period: 10 years ending 12/31/2018; Scale: 0.75z)



A typical buy is a stock where the underlying company has high earnings variability, and high 5-year EPS growth.

Assay 12/31/2018

Attributes: The attributes examined are defined below.

Pince to Cash Flow Pince to cash flow is based on the latest price to cash flow per share from the annual report. Cash flow per share from the annual report. Cash flow per share equals the sum of rel mouthe available to common shareholders and deplecation and amontazion divided by shares outstanding at year ext.

In this property of the pro

Presum to Eduniz. Earnings per share growth calculated by stating the stop of the least squares for of the Education Services or the Services of the Services

Buy Context Charf: Each of the five axes in the chart corresponds to a decision attribute. The dotfed line connecting the mid-points of each axis denotes the sector average for each attribute. The portion of the axis between the mid-point and the chart center denotes values below the average; the portion above the mid-point denotes values higher than the average. The scale is 0.75 standard deviations from the mid-point of either of the date.

A winning buy is a buy initiating a new position that ultimately outperforms its sector, factoring in subsequent actions such as adds, trims and final seil. A losing buy underperforms, applying the same analysis.

The context plot for winning buys is indicated in green, with the plot for losing buys in red. The black center line represent the overall portfolio average value for each attribute (all buys regardless of effectiveness). The black center line can be thought of as the values for the average buy; they will be located between the plots for winning and losing buys.

An important aspect of this analysis is that it examines decision context on a relative basis. Thus, for each buy the analysis first determines a value for each attribute as of the day of the initial purchase and comparies it to the corresponding average for that slock's sector. Comparisons are expressed as whole or partial standard deviations above or below the sector average.

Plots of similar shape indicate that no discernable differences are found between the contextual attributes of winning and losing buys. Marked distinctions between the two plots, however, denote that the buy context is different for effective and infective buys. Contextual differences may be associated with one or more attributes and may be of a models or considerable amount (i.e. the distance between the green and red plot on any attribute axis).

As informative as these piots are, their purpose is to point to opportunities for further learning and greater set-awareness. They can be used to generate learn discussions and to spark refinements for recearch and process. Strong offenences in thuy contact between informers and losers may ulmately lead to opportunities for improvement. The relationship of these attributes to buys should not be considered classal; they offer inlight into decision context only.

...as confirmed by external analysis



Jupiter Asset Management - India

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For illustrative purposes only.



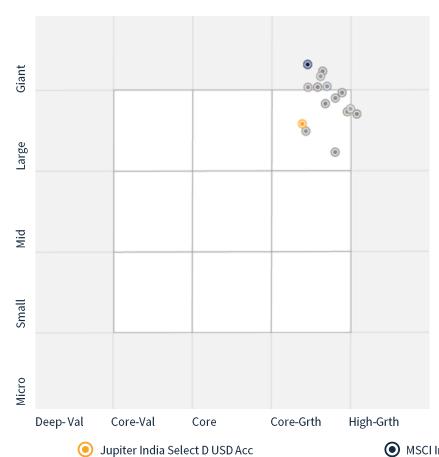
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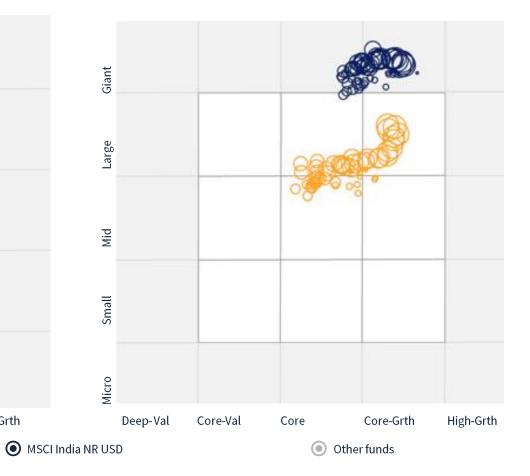
Holdings

Jupiter India Select

Holdings-based Style Map



Holdings-based Style Trail

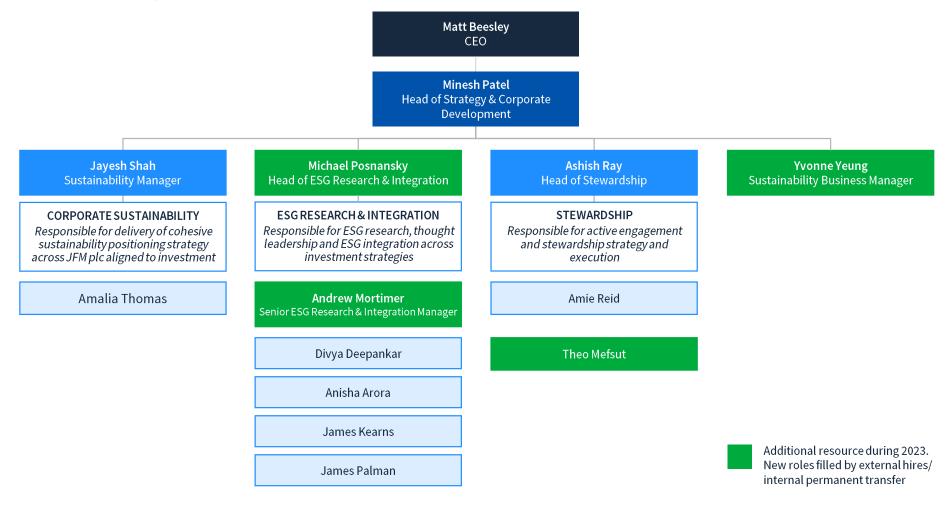


Source: Morningstar, from 30.06.19 to 31.05.24; Jupiter India D USD Acc from 30.06.19 to 30.04.24.



Sustainability and Stewardship Team

New reporting lines



Source: Jupiter, as at 31.12.23.

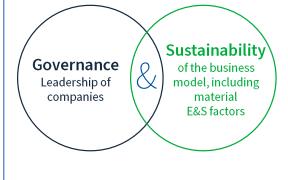


Jupiter's approach to stewardship

Stewardship is – and has long been – a fundamental aspect of our business

How we define stewardship

Having a clear definition of stewardship provides the bedrock from which our activities are conducted. Our approach is governed by an analysis of material risk factors linked to governance and sustainability. It is important to recognise that governance and sustainability themes themselves are intertwined.



Stewardship

Governed by a materiality approach centred on driving client outcomes

Summary of our approach and objectives

Client-focused

We seek to protect and enhance clients' interests
by understanding long-term issues and engaging
with companies.

Investment-manager led

Our stewardship approach must be led by those making investment decisions if it is to represent client interests.

OrganisationThe stewardship approach is supported throughout our business, from the Board to the Senior
Management Team, Client Group and Technology.

EngagementWe mainly seek to engage with companies on a routine, proactive basis, rather than reacting purely to problems.

CollaborationsWe understand the value of working with other shareholders and stakeholders.



Focus areas for engagement

India is a unique market with unique governance issues to focus on

Common engagement themes	What we look for	How we engage
MINORITY SHAREHOLDER RIGHTS	Unequal shareholder agreements, promoter control without majority ownership, excessive dilution or preferential issue of shares.	We engage with directors and management to push for better minority shareholder rights.
CAPITAL ALLOCATION	We analyse current capital allocation to assess whether this is accretive to shareholders. Poor capital allocation can include bad acquisitions, over-ambitious capex, or hoarding cash.	We engage with management and aim for them to commit to accretive capex, sensible cash and debt levels, and a set dividend policy if applicable – and we hold them to these commitments.
IMPROVEMENT ON OPAQUE DISCLOSURES	Unclear and opaque disclosures in reporting.	We engage directly with management to suggest improved disclosure metrics and often discuss this with sell-side analysts as well to amplify the impact.
SCRUTINY OF RELATED PARTY TRANSACTIONS	Transactions with promoter-related entities are usually legitimate but can indicate a potential source of profit leakage.	We scrutinise such transactions in detail and will often vote against increased related party transaction limits if there is not sufficient rationale.

Analyse the issue in the context of the company and industry

Engage with directors or management to address the issue

Follow up to check that positive change is being made



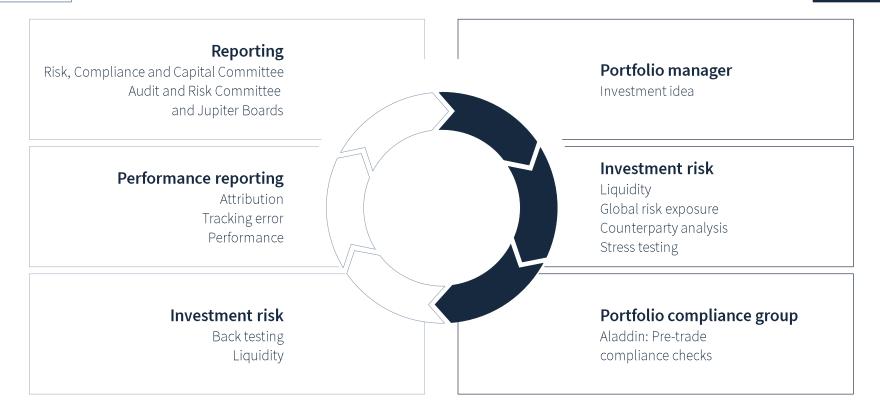


Risk management

Investment risk cycle

Ex-Post

Ex-Ante



Source: Jupiter.



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